

## 2013 BOARD OF SELECTMEN/TOWN MANAGER GOALS

1. Recognize and support the need for all departments to continue to provide services to the community at current levels in Fiscal Year 2014, and over the next three year period. The Town Manager will prepare a three year operating budget and revenue projection for the Selectmen to review while they consider seeking an operational override.
2. Continue to work with the Attorney General and other regulatory agencies to demand that National Grid be more responsive to the needs of our community, particularly in their wire maintenance and replacement, and their preparation for, action during, and response to power outages. Challenge our Energy Committee to continue their investigation into the feasibility of developing or joining a municipal electricity department. Investigate and propose ways to reduce energy costs, including utilizing renewable energy sources and entering power purchase agreements.
3. Support the Permanent Town Building Committee's recommendation to conduct a comprehensive review of the maintenance and capital needs for our municipal facilities, including the development of a facility condition index, and the production of 10-year facilities maintenance capital plan. Present a bundled capital bond to address these long-term needs to town meeting.
4. Work with the Permanent Town Building Committee and the Fire Chief to develop a plan for a new Parker Village Fire Station and an improved Center Fire Station. Consider locations other than town center for the Center Fire Station, and examine the feasibility of building one new station on or near Route 110, versus constructing two new stations.
5. Manage the perchlorate issue to protect our water supply resources, while minimizing the expense to the town. Apply to the DEP for permission to discontinue perchlorate treatment filtering at the Nutting Road treatment plant.
6. Continue to monitor health insurance benefits and identify ways to control costs.
7. Continue to improve traffic-calming measures, including investigating adding speed registering signs that alert the public to the speed they are traveling, and purchasing additional in-street warning signs for crosswalks. Work with the Police Chief to improve pedestrian safety and traffic regulations, and ensure strict enforcement of all traffic laws.
8. Work with the Economic Development Committee to create a business development plan, a permitting development guide, and a community brochure to actively recruit and retain the type and quality of businesses the town would like to have. Investigate the establishment of Westford as an Economic Target Area.
9. Work with state and federal agencies in an attempt to compel Pan Am to be more responsive to our requests to reduce train idling and the sounding of train whistles in residential areas of our town.
10. Work with appropriate governmental agencies and contractors to secure the 12 North Main Street property. Pursue legal action against the property owners to cover costs incurred for environmental testing, and other costs related to securing the property.
11. Work towards the implementation of the policies recommended by the Unaccepted Roads Committee.
12. Work with the Police Chief, School Superintendent, and town staff to improve the level of safety and security in our town and school facilities.

Approved by the Board of Selectmen on January 8, 2013

Revised by the Board of Selectmen on February 26, 2013